



Pinellas Continuum of Care (CoC) Board of Directors

Friday, January 12, 2024, 11:00am – 1:00pm

Just Add Power: 10431 72nd Street, Seminole

Zoom Link: [Click Here](#) | Meeting ID: 859 0471 7543 | Passcode: 565053 | Dial-In: 305-224-1968

The Pinellas Continuum of Care is dedicated to ensuring homelessness is rare, brief and a one-time experience.

Time	Topic	Category	Lead
11:00am	Welcome	Information	Councilmember Kathleen Beckman, Chair
11:05am	Brief Overview of the Board of Directors	Information	Councilmember Kathleen Beckman, CoC Chair
11:15am	Vote of Confidence for Appointed Seats	Action	Councilmember Kathleen Beckman, CoC Chair
11:55am	Consent Agenda	Action	Councilmember Kathleen Beckman, CoC Chair
12:00pm	Lived Experience Advisory Committee (LEAC) Charter	Action	Victoria Kelly, HLA
12:20pm	CoC Benchmarks	Action	Sam Picard, Data and System Performance Chair
12:40pm	Updates	Information	Councilmember Kathleen Beckman, CoC Chair
12:50pm	Public Comment	Information	Councilmember Kathleen Beckman, CoC Chair
12:55pm	Closing and Adjournment	Information	Councilmember Kathleen Beckman, Chair

Vote of Confidence for Appointed Board Members

Procedures:

- A Vote of Confidence is held annually for all Appointed Board Members
- Nominees:
 - Candidates will be presented as a slate
 - Each candidate may have up to 3-minutes to introduce themselves; they may also choose to ask an advocate to speak for them or to abstain
- Elected Board Members will be called upon individually to approve or reject the slate

Appointed Board Members:

- **City of Clearwater:** Charles “Chuck” Lane
- **City of Largo:** Councilmember Donna Holck
- **City of St. Petersburg:** Councilmember Deborah Figgs-Sanders
- **Juvenile Welfare Board:** Jeanine Evoli
- **Pinellas County Board of Commissioners:** Commissioner René Flowers
- **Pinellas County School Board:** Caprice Edmond or Stephanie Long
- **Pinellas County Sheriff:** Robert Gualtieri (designee Lt. Zach Haisch)
- **Providers’ Council Chair:** Kevin Marrone
- **Providers’ Council Service Expert:** April Lott
- **Providers’ Council Service Expert:** Michael Jalazo
- **Providers’ Council Service Expert:** Lariana Forsythe
- **Public Defender of the 6th Judicial Circuit:** Sara Mollo (designee Sara Madden)

Additional Request: Elise Minkoff, Pinellas County Housing Authority, to serve as the Designee (proxy) for Neil Brickfield.

Appointed Member Application

Name: Caprice Edmond

Title and Employer: School Board Member- Pinellas County School Board

Nominator's Information: PCSB

Do you live or work in Pinellas County? Live in Pinellas County

Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Pinellas County School Board (1 appointed seat)

Please list current and past affiliations with professional and community organizations / foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

PCSB School Board Member since 2020

Habitat for Humanity of Pinellas and West Pasco Counties Board Member

Pinellas County Urban League Board Member

Pinellas Community Alliance Co-Chair

Past R Club Board Member

Florida School Boards Association Board of Director

Florida School Board Association Equity Committee Vice Chair

Greater Florida Consortium of School Boards Secretary Treasurer

Legacy-56 Board Member

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement

Selection

Advocacy

Interested

Board Development (recruitment, training, evaluation)

Some Experience

Community Outreach

Very Experienced

Data Analysis / Quality Assurance

Some Experience

Diversity, Equity, and Inclusion

Very Experienced

Domestic Violence / Survivor's Services

No Experience

Emergency Management

Some Experience

Employment / Labor / Workforce Development

Some Experience

Finance Management

Some Experience

Fundraising	Some Experience
Grant Research, Writing or Management	No Experience
Government / Public Policy	Some Experience
Health Care / Mental Health Services	Some Experience
Homeless Issues	Some Experience
Housing / Real Estate	Some Experience
Human Resources (hiring, managing or evaluating employees)	No Experience
Information Technology	No Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	No Experience
LGBTQIA+ Services	No Experience
Marketing	Some Experience
Media/Public Relations/Communications	Some Experience
Nonprofit Management	Some Experience
Project Management	Some Experience
Public Speaking	Some Experience
Senior Services	No Experience
Social / Human Services	Very Experienced
Special Event Planning	Some Experience
Strategic Planning	Some Experience
Veteran Services	No Experience
Volunteer Recruitment or Management	Some Experience
Youth Services	Very Experienced

For any items above where you are either very experienced or have some experience, please provide additional details. (No response)

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application. (No response)

Appointed Member Application

Name: Stephanie Long

Title and Employer: Chief Student Support

Nominator's Information: School Board of Pinellas County

Do you live or work in Pinellas County? Both Live and Work in Pinellas County

Are you a 2023 member of the Pinellas CoC? No, I have not joined or renewed in 2023 but will do so using the applications at www.PinellasHomeless.org/pinellascoc

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Pinellas County School Board (1 appointed seat)

Please list current and past affiliations with professional and community organizations / foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

I have just returned to Pinellas County and my work for the last 5 years has been within Pasco County

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement

Selection

Advocacy

Very Experienced

Board Development (recruitment, training, evaluation)

Some Experience

Community Outreach

Very Experienced

Data Analysis / Quality Assurance

Very Experienced

Diversity, Equity, and Inclusion

Some Experience

Domestic Violence / Survivor's Services

Some Experience

Emergency Management

Some Experience

Employment / Labor / Workforce Development

Very Experienced

Finance Management

Some Experience

Fundraising

Some Experience

Grant Research, Writing or Management

Some Experience

Government / Public Policy

Very Experienced

Heath Care / Mental Health Services	Very Experienced
Homeless Issues	Some Experience
Housing / Real Estate	No Experience
Human Resources (hiring, managing or evaluating employees)	Very Experienced
Information Technology	Some Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	No Experience
LGBTQIA+ Services	Some Experience
Marketing	No Experience
Media/Public Relations/Communications	Some Experience
Nonprofit Management	Very Experienced
Project Management	Very Experienced
Public Speaking	Very Experienced
Senior Services	No Experience
Social / Human Services	Very Experienced
Special Event Planning	Some Experience
Strategic Planning	Very Experienced
Veteran Services	No Experience
Volunteer Recruitment or Management	Some Experience
Youth Services	Very Experienced

Appointed Member Application

Name: Charles “Chuck” Lane

Title and Employer: Assistant Director, Economic Development & Housing Dept., City of Clearwater

Nominator's Information: Self Nomination

Do you live or work in Pinellas County? Live in Pinellas County

Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

City of Clearwater (1 appointed seat)

Please list current and past affiliations with professional and community organizations / foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

I manage affordable housing and community development programs for the City of Clearwater which connects me with numerous non-profit providers in Pinellas County. I have served on the Funders Council for seven years and serve as the city liaison to the Neighborhood and Affordable Housing Advisory Board and the Affordable Housing Advisory Committee.

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement

Selection

Advocacy

Some Experience

Board Development (recruitment, training, evaluation)

Some Experience

Community Outreach

Some Experience

Data Analysis / Quality Assurance

Some Experience

Diversity, Equity, and Inclusion

Some Experience

Domestic Violence / Survivor’s Services

Some Experience

Emergency Management

Some Experience

Employment / Labor / Workforce Development

Some Experience

Finance Management

Some Experience

Fundraising

Some Experience

Grant Research, Writing or Management

Very Experienced

Government / Public Policy

Very Experienced

Heath Care / Mental Health Services	No Experience
Homeless Issues	Some Experience
Housing / Real Estate	Very Experienced
Human Resources (hiring, managing or evaluating employees)	Some Experience
Information Technology	No Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	Some Experience
LGBTQIA+ Services	(No selection)
Marketing	Some Experience
Media/Public Relations/Communications	No Experience
Nonprofit Management	Some Experience
Project Management	Very Experienced
Public Speaking	Very Experienced
Senior Services	Some Experience
Social / Human Services	Some Experience
Special Event Planning	No Experience
Strategic Planning	Some Experience
Veteran Services	Some Experience
Volunteer Recruitment or Management	No Experience
Youth Services	Some Experience

For any items above where you are either very experienced or have some experience, please provide additional details.

My grant management work with non-profit organizations provides me with a wide range of knowledge. My work in local government has provided me experience in public speaking, project management, public policy, and grant management. I am the liaison to two advisory boards and I serve on the funders Council.

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application.

(See below)



CITY OF CLEARWATER

POST OFFICE BOX 4748, CLEARWATER, FLORIDA 33758-4748
600 CLEVELAND STREET, SUITE 600, CLEARWATER, FL 33755
ECONOMIC DEVELOPMENT TELEPHONE (727) 562-4220 FAX (727) 562-4037
HOUSING TELEPHONE (727) 562-4030 FAX (727) 562-4037

ECONOMIC DEVELOPMENT
AND HOUSING

December 1, 2023

Homeless Leadership of Pinellas County
647 1st Avenue North
St. Petersburg, FL 33701

RE: Pinellas Continuum of Care Board of Director Application

To Whom It May Concern:

The City of Clearwater has an appointed seat on the CoC Board of Directors. The seat is currently vacant. This seat has historically been held by a member of City Council. The most recent appointee was Council Member Kathleen Beckman. Since Ms. Beckman has taken on the role as chair of the board, I am interested in serving in the seat reserved for a City of Clearwater representative/appointee. My experience with non-profit service providers and managing homelessness issues within our city will be an asset to the CoC Board of Directors.

Sincerely,


Charles (Chuck) H. Lane, Jr.

cc: Jennifer Poirrier



"Equal Employment and Affirmative Action Employer"

Charles H. Lane, Jr.



OBJECTIVE:

Apply my leadership abilities and extensive public administration experience to help create a collaborative, transparent, and effective environment for the delivery of highly effective and trustworthy municipal services.

EXECUTIVE SUMMARY:

Fifteen years of technical and management experience in the government sector. An established leader using a collaborative foundation in building relationships. An experienced navigator of complex issues and creator of just and transparent solutions. An administrator with increasing levels of responsibilities. Adept at identifying organizational and community needs and finding ways to ensure employees and citizens are proud of the place they live, work and play.

RELEVANT EXPERIENCE AND HIGHLIGHTS:

CITY OF CLEARWATER FLORIDA, Clearwater, FL

Assistant Director, Economic Development & Housing Department 07/2016 – Present

- Oversee Housing and Community Development Division staff of six people
- Lead administrative oversight of a wide range of federally funded construction projects
- Manage loan portfolio of 365 loans with a cumulative balance of \$16,186,177
- Prepare quinquennial Strategic Consolidated Plans and Annual Action Plans responding to community needs to set goals for socioeconomic progress
- Assist in oversight of three Economic Development Specialists and a Sr. Real Estate Services Coordinator
- Administer budget funded through federal, state, and local allocations for community development and affordable housing programs totaling approximately \$6,000,000 annually
- Administer allocations of various COVID relief funds totaling \$6,290,000
- Manage the city's community development and housing programs to align with community needs and funding source objectives and regulations
- Coordinate with developers to facilitate appropriate housing and business development within the City of Clearwater
- Led the process for City Council and Pinellas County BOCC approval of the North Greenwood Community Redevelopment Area through coordination with Pinellas County staff and various community leaders
- Coordinated with Pinellas County School Board staff to negotiate and close the purchase of the historic North Ward School

Interim Public Works Director

03/2023 – August

- Oversaw department comprised of 140 employees and eight managers to include the following Divisions: Engineering, Traffic, Parking, Construction, Geographic Technology, Stormwater Maintenance, Streets and Sidewalks, and Urban Forestry.
- Managed department through transition to newly structured department.
- Through recruitment and hiring process, installed an effective management team in the Operations Division.
- Enhanced communication in the Engineering and Operations Divisions with more frequent meetings aimed at achieving employee engagement.
- Managed the Operations Division towards an improved culture of accountability and employee input.
- Assisted in the successful transition of leadership to the incoming Public Works Director.

Risk Manager

11/2015 – 07/2016

- Oversaw staff of four professionals tasked with managing all City of Clearwater Risk Management functions including claims adjustment, property claims, workers' compensation, and safety program administration under a self-insured environment
- Collaborated with department directors that oversee risk sensitive-functions to create a city-wide employee safety training program
- Openly communicated safety awareness throughout the city resulting in a 48% reduction in claims costs through the first two quarters of FY16
- In the interest of employee and contractor safety, negotiated and gained City Council approval for a \$530,219 contract to adjust more than 5,000 electrical components in city facilities through an Arc Flash Prevention effort

Real Estate Services Coordinator

7/2011 – 11/2015

- Coordinated with all city departments in need of real estate expertise
- Negotiated terms, conditions, compensation, etc. associated with real estate transactions
- Prepared legal documents for signatures (e.g., leases, license agreements, deeds, land use agreements)
- Successfully completed several city/CRA real property acquisitions totaling \$9,286,000 in four-year period
- Negotiated and secured partnership with Pinellas County allowing for the commencement of the city's \$7.2 million Capitol Theatre expansion project
- Coordinated with property owners and developers on granting/vacating easements and right-of-way and impacts resulting from the city's Stormwater Utility Fee
- Coordinated with Planning & Development Department to help landowners and developers navigate through the development approval process
- Managed partnerships for on-going land use agreements
- Prepared and presented City Council agenda items
- Administered the city's Stormwater Utility Fee program
- Managed all aspects of easement and right-of-way vacation requests
- Served on RFP Committee tasked with approving the Prospect Lake Development Proposal

- Served on committee tasked with approving a government contribution for Chestnut Trail, an 80-unit LIHTC project in September 2015
- Assist in establishing the city's list of properties available for affordable housing
- Coordinated with Department directors to prepare annual Facilities Needs Analysis Report on behalf of the City Manager's Office

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT, Brooksville, FL

Senior Land Use Specialist

12/2006 - 07/2011

- Identified, negotiated, and managed all aspects of various real estate transactions
- Coordinated, managed, and reviewed all tasks associated with due diligence for real estate transactions (e.g., appraisals, environmental site assessments, surveys, title work, etc.)
- Drafted land use documents for review by the District's Office of General Council
- Served as Project Manager over a wide variety of projects involving District-owned property
- Responsible for identifying opportunities, negotiating, and developing partnerships with other governmental organizations for use and management of District lands
- Monitored conservation easements acquired through Florida Forever Program
- Negotiated with other governmental organizations for acquisition partnerships
- Communicated with the public through verbal, written and face-to-face interaction
- Presented proposed real estate transfers to the District's Governing Board
- Conducted presentations to various groups through the District's Speaker's Bureau
- Coordinated in acquisitions involving eminent domain
- Assisted with negotiations and closed the public acquisition of Three Sisters Springs in Crystal River, FL

EDUCATION:

Master of Business Administration (MBA), Assumption College	05/2002
Bachelor of Science in Business Management, Assumption College	12/1995
Certificate of Human Resource Management, Assumption College	12/1995

NATIONAL COLLEGIATE ATHLETIC ASSOCIATION COACHING EXPERIENCE:

Head Baseball Coach, Assumption College, Worcester, MA	08/1995 - 06/1999
Head Baseball Coach, Worcester State College, Worcester, MA	08/1993 - 06/1995
Assistant Baseball Coach, Assumption College, Worcester, MA	01/1992 - 06/1993

Appointed Member Renewal Application

Name: Jeanine Evoli

Title and Employer: Director of Family Services Initiative - Juvenile Welfare Board

In what year did you join the CoC's Board of Directors? 2023

What seat are you currently filling? JWB

Do you wish to serve another term on the Board of Directors? Yes, I wish to continue serving in my current capacity

In addition to the Board of Directors, on which, if any, committee(s) do you serve?

Funders' Council: Advises CoC Board on funding of homeless/at-risk programs & services, coordinating communitywide planning. Meets every other month.

From your past service, what do you believe is the most pressing issue facing the Continuum of Care?

- 1) The capacity in Pinellas County for Family Emergency Shelter
- 2) The end of ARPA funding

In what capacity would you like to serve the Continuum of Care in the future; e.g., chair a committee, service on a specific committee, etc.?

Participate on the Funders Council

How do you think CoC membership can be improved, or how do you think that CoC members might help the community more?

I am relatively new to the Board as I just joined a few months back. I'm still learning the roles and responsibilities of HLA, CoC and the different Boards.

Appointed Member Application

Name: Kevin Marrone

Title and Employer: CEO- Boley Centers, Inc.

Nominator's Information: Boley Centers, Inc.

Do you live or work in Pinellas County? Work in Pinellas County

Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Providers' Council Chair (1 appointed seat)

Please list current and past affiliations with professional and community organizations/foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

COC for 15+ years

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement	Selection
Advocacy	Very Experienced
Board Development (recruitment, training, evaluation)	Very Experienced
Community Outreach	Very Experienced
Data Analysis / Quality Assurance	Some Experience
Diversity, Equity, and Inclusion	Some Experience
Domestic Violence / Survivor's Services	Some Experience
Emergency Management	Very Experienced
Employment / Labor / Workforce Development	Very Experienced
Finance Management	Very Experienced
Fundraising	Very Experienced
Grant Research, Writing or Management	Very Experienced
Government / Public Policy	Very Experienced
Health Care / Mental Health Services	Very Experienced

Homeless Issues	Very Experienced
Housing / Real Estate	Very Experienced
Human Resources (hiring, managing or evaluating employees)	Very Experienced
Information Technology	Some Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	No Experience
LGBTQIA+ Services	No Experience
Marketing	Some Experience
Media/Public Relations/Communications	Some Experience
Nonprofit Management	Very Experienced
Project Management	Very Experienced
Public Speaking	Very Experienced
Senior Services	Some Experience
Social / Human Services	Very Experienced
Special Event Planning	Very Experienced
Strategic Planning	Very Experienced
Veteran Services	Very Experienced
Volunteer Recruitment or Management	Very Experienced
Youth Services	Some Experience

For any items above where you are either very experienced or have some experience, please provide additional details.

(No response)

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application.

(No response)

Appointed Member Application

Name: Michael Jalazo

Title and Employer: CEO/Executive Director People Empowering and Restoring Communities

Nominator's Information: Michael Jalazo People Empowering and Restoring Communities

Do you live or work in Pinellas County? Both Live and Work in Pinellas County

Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Service Expert (3 appointed seats)

Please list current and past affiliations with professional and community organizations / foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

Board Member COC

Board Member Career Source Pinellas

Board Member Equity Institute

Member of the Providers Council

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement

Selection

Advocacy

Very Experienced

Board Development (recruitment, training, evaluation)

Very Experienced

Community Outreach

Very Experienced

Data Analysis / Quality Assurance

Very Experienced

Diversity, Equity, and Inclusion

Some Experience

Domestic Violence / Survivor's Services

Does Not Apply

Emergency Management

Does Not Apply

Employment / Labor / Workforce Development

Very Experienced

Finance Management

Very Experienced

Fundraising

Very Experienced

Grant Research, Writing or Management

Very Experienced

Government / Public Policy

Very Experienced

Heath Care / Mental Health Services	Some Experience
Homeless Issues	Very Experienced
Housing / Real Estate	Very Experienced
Human Resources (hiring, managing or evaluating employees)	Very Experienced
Information Technology	Some Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	Some Experience
LGBTQIA+ Services	Some Experience
Marketing	Some Experience
Media/Public Relations/Communications	Interested
Nonprofit Management	Very Experienced
Project Management	Very Experienced
Public Speaking	Very Experienced
Senior Services	No Experience
Social / Human Services	Very Experienced
Special Event Planning	Some Experience
Strategic Planning	Very Experienced
Veteran Services	Very Experienced
Volunteer Recruitment or Management	Some Experience
Youth Services	Some Experience

For any items above where you are either very experienced or have some experience, please provide additional details.

(No response)

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application.

(See Below)

Biography – Michael D. Jalazo

Michael Jalazo is the CEO/Executive Director of PERC, People Empowering and Restoring Communities (also known as the Pinellas Ex-Offender Re-Entry Coalition). PERC works toward successful uplift for underserved populations, focusing on Returning Citizens and their families. Through efforts in reentering populations representing PERC, Mr. Jalazo has worked with multiple Gubernatorial administrations in Florida, first with Governor Jeb Bush and the Reentry Task Force for Florida, then with Governor Charlie Crist and the Reentry Advisory Council authorized with the Department of Corrections, and with Governor Rick Scott and the Criminal Justice Committee work under the Center for Smart Justice. The result of this work with many others led in part to the five-year strategic plan on reentry for Florida, and the same comprehensively for Pinellas County.

Mr. Jalazo has presented at multiple events nationally (American Jail Association, American Correctional Association, and American Association of Criminal Justice Professionals (AACJP) on the development of in jail and post release programming, cost benefit analysis of programming and evaluation of criminal justice work and has published work with these organizations accordingly. Additionally, in conjunction with The Carey Group, he has authored two guides – *Problem Solving* and *Interpersonal Skills* -used as evidence based policy and practice manuals for probation and parole officers nationally.

Over the past several years Mr. Jalazo and PERC have expanded programming and social enterprise in St. Petersburg with St Pete Works and the Cohort of Champions Programs, Countywide in housing and construction projects, and in early 2023 with the opening of IDEA Pinellas, a harm reductions program that will also house a pharmacy and lab services, at the Dr. David T. Welch Center for Progress and Community Development. Finally, 2023 should see the extensive expansion of building workforce/affordable housing stock in the Second Chance Tiny Homes Initiative.

In addition to his work with PERC, Mr. Jalazo is an adjunct professor with St. Petersburg College, and has coached high school football in the Tampa Bay Area for more than then 20 years. Mr. Jalazo holds a BA in Political Science from the University of Florida and an MA from the University of South Florida.

Appointed Member Application

Name: Sara Mollo

Title and Employer: Public Defender Sixth Judicial Circuit

Nominator's Information: Self Nomination

Do you live or work in Pinellas County? Live in Pinellas County

Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Pinellas County Public Defender (1 appointed seat)

Please list current and past affiliations with professional and community organizations/foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

(No response)

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement	Selection
Advocacy	Very Experienced
Board Development (recruitment, training, evaluation)	Some Experience
Community Outreach	Very Experienced
Data Analysis / Quality Assurance	Some Experience
Diversity, Equity, and Inclusion	Very Experienced
Domestic Violence / Survivor's Services	Very Experienced
Emergency Management	Some Experience
Employment / Labor / Workforce Development	Very Experienced
Finance Management	Very Experienced
Fundraising	Very Experienced
Grant Research, Writing or Management	Some Experience
Government / Public Policy	Very Experienced
Health Care / Mental Health Services	Very Experienced

Homeless Issues	Some Experience
Housing / Real Estate	Some Experience
Human Resources (hiring, managing or evaluating employees)	Very Experienced
Information Technology	Some Experience
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	Very Experienced
Legal Services	Very Experienced
LGBTQIA+ Services	Some Experience
Marketing	Very Experienced
Media/Public Relations/Communications	Very Experienced
Nonprofit Management	Some Experience
Project Management	Very Experienced
Public Speaking	Very Experienced
Senior Services	Some Experience
Social / Human Services	Some Experience
Special Event Planning	Very Experienced
Strategic Planning	Very Experienced
Veteran Services	Some Experience
Volunteer Recruitment or Management	Some Experience
Youth Services	Some Experience

For any items above where you are either very experienced or have some experience, please provide additional details.

(No response)

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application.

(See below)



**PUBLIC DEFENDER SARA B. MOLLO
SIXTH JUDICIAL CIRCUIT OF FLORIDA**

The Law Offices of Sara B. Mollo, Public Defender 6th Judicial Circuit, represents indigent clients (adults and juveniles) who cannot afford an attorney and are accused of a crime, facing involuntary commitment under the Baker Act, and those ordered to involuntary civil commitment. The Law Offices have more than 200 team members of which 100 are attorneys. Team members ensure that the citizens of Pinellas and Pasco Counties are fairly represented and that there is integrity and fairness within Florida's justice system. Public Defender, Sara B. Mollo champions the ideal that: "Justice should not be tied to a person's race, religion, sexuality, or economic status."

While representing a client's legal needs, Assistant Public Defenders, and their Legal Assistants, frequently encounter clients who lack stable housing. The level and degree to which clients face homelessness varies. Additionally, the Public Defender's Mitigation Advocacy Treatment Team (MATT) sees clients struggling to attain stable housing while they are receiving outpatient services and when they have completed their court ordered in-patient treatment programs.

As background, the Public Defender's Mitigation Advocacy Treatment Team (MATT) will celebrate its 20th anniversary in February 2024. The program was instituted through a Federal Bureau of Justice Assistance (BJA) grant to provide access to community-based mental health and substance abuse treatment services, while at the same time addressing the client's involvement in the criminal justice system. MATT is intended to be a short-term program, designed to help stabilize and link clients to more traditional treatment. Unlike many counties where jail diversion programs are operated by the court system, the Pinellas and Pasco program is based in Public Defender, Sara B. Mollo's Offices. The MATT team members consist of a Bureau Chief, Licensed Mental Health Counselors, Case Managers, and grant funded contractors from Pinellas County Human Services and Not for Profit organizations.

Committed to finding a solution to this ongoing problem, Public Defender Sara B. Mollo has dedicated a team member to develop a strategy that effectively addresses the housing needs of her clients. Sara Madden, Homeless Resource Specialist, will work in this capacity, pursuing collaborations and connections with identified stakeholders. She will serve as Sara B. Mollo's designee on the Pinellas Continuum of Care Board of Directors.

Sara Madden can be reached at: [REDACTED]

The Law Offices of Sara B. Mollo, Public Defender Sixth Judicial Circuit
14250 49th St. N. Clearwater, FL 33762



**PUBLIC DEFENDER SARA B. MOLLO
SIXTH JUDICIAL CIRCUIT OF FLORIDA**

Public Defender Sara B. Mollo champions the ideal that justice should not be tied to a person's race, religion, sexuality, or economic status.

Ms. Mollo has practiced law, almost exclusively in the criminal field, for over 25 years. Her distinctive background includes serving as the first female prosecutor in rural Missouri counties. Ms. Mollo's experience as a prosecutor had a profound effect on her career path and inspired her to become a fierce advocate in the public defender's office, pursuing equal justice for all. Admitted to practice law in both Missouri and Florida, Ms. Mollo added to her experience by working in Monroe County's Sixteenth Judicial Circuit Public Defender's Office. In 2002 she relocated to Pinellas County to join the Sixth Judicial Circuit Public Defender's Office, where in November 2020 she was elected as the first female Public Defender.

As the elected Public Defender, Ms. Mollo has utilized her extensive experience to empower her staff, as they pursue justice, to seek solutions for the misunderstood complexities of mental illness and poverty. As an assistant public defender, Ms. Mollo recognized that the majority of her clients were in need of comprehensive behavioral health services in order to combat recidivism. Ms. Mollo embarked on expanding the fundamentals of the Jail Diversion Program to create a true forensic mental health and social services unit.

In 2022, Ms. Mollo introduced the Mitigation, Advocacy and Treatment Team (M.A.T.T.) to her offices. M.A.T.T. is comprised of Drug Court and Mental Health Court Attorneys, Mitigation Specialists, Disposition Specialists, Case Managers, and other team members dedicated to providing comprehensive care for a clients' behavioral health needs. Importantly, this department has served as a foundation for new and existing Problem-Solving Courts.

Ms. Mollo has also made significant strides in the defense of juveniles within the court system. She has strategically developed the Public Defender's Juvenile Division into a bridge between juvenile clients and the myriad of state agencies that serve them. This has helped to avoid duplication in services and ensured that appropriate advocacy efforts are made. Additionally, every Juvenile Division attorney is trained on trauma-informed decision making, recognizing human trafficking, and identifying child exploitation. This vital training ensures that proper interventions are put in place and specialized advocacy is made for youth in or at risk of entering the child welfare system.

Public Defender Mollo serves in an ex-officio capacity on the Juvenile Welfare Board of Pinellas County. She is Past President of the Pinellas Association of Criminal Defense Lawyers and Legislative Co-Chair of the Florida Association of Criminal Defense Lawyers. Additionally, Ms. Mollo is a graduate of the Leadership Pinellas Class of 2020 and the Leadership Pasco Class of 2023. The National Association of Mental Illness (NAMI) recognized Ms. Mollo's outstanding service by bestowing her with the Humanitarian Award.

Public Defender Mollo believes that being a member of a vulnerable population doesn't define you, but how we as a society treat the most vulnerable amongst us does.

Appointed Member Renewal Application

Name: Robert Gualtieri

Title and Employer: Sheriff, Pinellas County

In what year did you join the CoC's Board of Directors? 2010

What seat are you currently filling? Appointed Government Entity

Do you wish to serve another term on the Board of Directors? Yes, I wish to continue serving in my current capacity

In addition to the Board of Directors, on which, if any, committee(s) do you serve?
(No selection)

From your past service, what do you believe is the most pressing issue facing the Continuum of Care?

Affordable housing and appropriate engagement of the chronic homeless population.

In what capacity would you like to serve the Continuum of Care in the future; e.g., chair a committee, service on a specific committee, etc.?

Continue to have PCSO service related experts work with appropriate committees.

How do you think CoC membership can be improved, or how do you think that CoC members might help the community more?

(No response)

Board Member Nomination for Designee Appointment

Name: Elise Minkoff

Title and Employer: Chief Programs Officer

Nominator's Information: Pinellas County Housing Authority

Do you live or work in Pinellas County? Both Live and Work in Pinellas County
Are you a 2023 member of the Pinellas CoC? Yes, I / my organization joined or renewed in 2023

Seat Category for Nomination (check all seats that you are open to holding; please note that some seats may not be open, as terms are staggered to ensure Board stability):

Local Housing Authority

Please list current and past affiliations with professional and community organizations/foundations for the last five (5) years. Please include the name of the organization, dates of affiliation, your role and current status.

Chief Programs Officer - Pinellas County Housing Authority, June 2023 to Present

Administrator - Office of the State Attorney, 6th Judicial Circuit, August 2021 - June 2023

Administrative Director - Office of the Public Defender, 6th Judicial Circuit, January 2021 - June 2021

Legislative Aide - Office of Senator Darryl Rouson, State of Florida May 2018 - January 2021

President - Complex Properties Corp. - Family Held Business, May 1995 - Present

Leadership Florida, Class XXVI

Leadership Pinellas, Class 2008

Honorary Commander - MacDill AFB, 2015-2017

Museum of Fine Arts, St. Petersburg - Trustee 2021 - 2024

Community Foundation Tampa Bay, Pinellas Council Member, 2017 - Present

USF Women in Leadership and Philanthropy, Member, 2019 - Present

Blue Star Mothers of America, Member, 2008 - Present

What skills, knowledge and experience do you bring to the Continuum of Care? What is your interest in homelessness in Pinellas County.

Statement

Selection

Advocacy

Very Experienced

Board Development (recruitment, training, evaluation)

Very Experienced

Community Outreach

Some Experience

Data Analysis / Quality Assurance

Very Experienced

Diversity, Equity, and Inclusion

Very Experienced

Domestic Violence / Survivor's Services

Some Experience

Emergency Management

Some Experience

Employment / Labor / Workforce Development

Very Experienced

Finance Management	Very Experienced
Fundraising	Some Experience
Grant Research, Writing or Management	Does Not Apply
Government / Public Policy	Very Experienced
Health Care / Mental Health Services	Very Experienced
Homeless Issues	(No selection)
Housing / Real Estate	(No selection)
Human Resources (hiring, managing or evaluating employees)	(No selection)
Information Technology	(No selection)
Leadership (served in a leadership capacity at other organizations, committee participation, etc.)	(No selection)
Legal Services	(No selection)
LGBTQIA+ Services	(No selection)
Marketing	(No selection)
Media/Public Relations/Communications	(No selection)
Nonprofit Management	(No selection)
Project Management	(No selection)
Public Speaking	(No selection)
Senior Services	(No selection)
Social / Human Services	(No selection)
Special Event Planning	(No selection)
Strategic Planning	(No selection)
Veteran Services	(No selection)
Volunteer Recruitment or Management	(No selection)
Youth Services	(No selection)

For any items above where you are either very experienced or have some experience, please provide additional details.

I have extensive volunteer experience in fundraising, board development, and leadership cultivation. I have chaired or co-chaired countless fundraisers and fundraisers. In my capacity in governmental service, I am familiar with advocacy and the importance of community outreach.

Please attach a short narrative (less than one page) summarizing your interest in joining the Board of Directors of the Pinellas Continuum of Care, as well as a personal biography or resume to accompany your Board of Directors application.

(No response)

Pinellas Continuum of Care Board of Directors Meeting Minutes

**November 3, 2024, 9:00am – 11:00am
In-Person Meeting with Virtual Attendees**

[Click Here to View Recording](#)

In-Person Attendees	
Councilmember Kathleen Beckman	Councilmember Deborah Figgs-Sanders
April Lott	Sean King
Commissioner Beth Wetzel	Lariana Forsythe
Michael Jalazo	Ross Silvers
Kevin Marrone	Sam Picard
Danielle Thomas	Helen Rhymes (Visitor)
Camille Henry (Visitor)	Denis Sousa (Visitor)
Greg Sanders (Visitor)	Anne Marie Winter (Visitor)
Virtual Attendees	
Lt. Zach Haisch	Elise Minkoff
Nicholas Eddy	Jeanine Evoli
Sara Madden	Blossom Kapper
Karen Yatchum	Trenia Cox
HLA Attendees	
Dr. Monika Alesnik	Victoria Kelly
Cindy Kazawitch (Virtual)	Tony Salgado (Virtual)

Welcome and Success Stories (presented by Councilmember Kathleen Beckman)

- The meeting was called to order by Councilmember Kathleen Beckman, CoC Chair, at 9:02am.
- Success Stories:
 - Councilmember Jennifer Beckman shares the success of a Clearwater resident and member of the Lived Experience Advisory Committee (LEAC) who has received assistance from various CoC organizations and recently received a voucher and secured a home.
 - Kevin Marrone shares the story of an individual who graduated from the foster system and has numerous mental health conditions. This individual entered Permanent Supportive Housing (PSH) but needed additional assistance. Boley Centers helped this individual enter hospital care and locate family. This individual has now stabilized and spends time with their sister weekly.
 - April Lott discusses how Directions for Living worked with the City of St. Pete to help a disabled, elderly individual enter a hotel. Directions for Living worked with Boley to apply for a voucher and is now working to secure housing.

Consent Agenda (presented by Councilmember Kathleen Beckman)

- September 15, 2023 CoC Board of Directors meeting minutes and 2023 CoC Board member attendance are reviewed.

- HLA clarifies that “Staff Zoom” indicates that a representative of the Board Member was present on Zoom. This did not count towards quorum.

Michael Jalazo motions to approve the consent agenda; April Lott seconds; motion passes unanimously.

CoC Marketing Material (presented by Dr. Monika Alesnik and Victoria Kelly)

- Dr. Monika Alesnik presents a new HLA logo, letterhead, colors, tagline, and social media hashtag. Board members are encouraged to share events, resources, etc. for this website.
- Victoria Kelly states that this marketing material and the separate CoC website and social media pages should help differentiate the CoC from the HLA in 2024.
- HLA will create marketing materials – such as stickers, pens, etc. – to share the CoC.
- Board members clarify that the logo can easily be resized and that the letterhead will include space for the website, social media accounts, funders, etc.
- The CoC’s website will include a list of members, links to their websites, resources, etc. Councilmember Kathleen Beckman also suggests a quotes about membership.
- Danielle Thomas suggests creating a quick brochure / pamphlet about membership: Who we are, what we do, and why you should join / support / seek services.
- The HLA hopes to launch the website after the 1st of the year.

CoC Board of Directors Election (presented by Councilmember Kathleen Beckman)

- The CoC membership and Board of Directors meeting will take place on January 5th.
 - Michael Jalazo suggests moving the date to January 12th to avoid quorum issues surrounding the holidays.

Kevin Marrone makes a motion to move the CoC membership and Board of Directors meeting to the morning of January 12th; Michael Jalazo seconds; the motion passes unanimously.

- Board members are encouraged to (re)apply for a seat on the Board of Directors. Board terms are 2-years with a maximum of 3 consecutive terms. If a Board member has served for 6-years, they must rotate off for at least one year.
- Seats open for (re)election are:
 - At-Large (2): Currently held by Trenia Cox, who is eligible for re-election.
 - Business (1): Currently held by Chris Koback, who is not eligible for re-election due to insufficient meeting attendance.
 - Board members discuss asking a member of a business chamber to join.
 - Faith-Based (1): Currently held by Sam Picard, who is eligible for re-election.
 - Health Care / EMS / Fire (1): Currently vacant.
 - The HLA introduces Camille Henry from HCA Florida Northside Hospital, who is attending the meeting.
 - Housing Authority (1): Currently held by Danielle Thomas, who is eligible for re-election.
 - Formerly/Currently Homeless (2): Currently held by Tawny Castle who is not eligible for re-election due to HUD’s requirement of having experienced homelessness within 7 years. Trenia would be eligible for a different seat. GW Rolle held the other seat but resigned for health reasons.
 - Victoria Kelly mentions that there are a couple members of the Lived Experience Advisory Committee (LEAC) who have expressed interest in stepping into this role.

- April Lott asks if Tawny Castle has been contacted about this issue. Dr. Monika Alesnik indicates that Chair Councilmember Beckman would contact her.
 - Transportation or Workforce Development (1): Currently held by Ross Silvers, who is eligible for re-election.
 - Veteran or Veteran Organization (1): Currently vacant.
 - HLA indicates that multiple organizations have been contacted.
 - Non-Entitlement Community (1): Currently vacant.
 - This would include Dunedin, Treasure Island, Gulfport, Oldsmar, etc.
 - Sean King suggests reviewing this during Charter updates in 2024, as this is a vestige of an old Charter. The appointed seats were from the prior CoC interlocal agreement; Sean King suggests providing more flexibility and removing seats that have low engagement.
- Board members discuss casting a wide recruitment net. Councilmember Kathleen Beckman also asks if membership fees can be waived; HLA indicates that this is possible.
- Following the January membership meeting, the Board will hold its first meeting of 2024. A Vote of Confidence will be held for appointed positions during this time.
 - The Board discusses the importance of including a representative from Pinellas County School Board on the CoC's Board. The Board also discusses including a member of the HEAT team in this seat.
 - The Board debates the necessity of including the "decision maker" on the Board as opposed to simply a member of staff.
 - The Funders' Council still does not have a Chair. The County has reached out to their legal team who believes it would be a conflict for a member of staff to serve on this council.
- During January 12th's election will include roll call voting, and nominations from the floor will not be accepted. Nominations must be submitted by December 22nd, and CoC membership must be renewed by December 29th.

Lived Experience Advisory Committee (LEAC) Charter (presented by Victoria Kelly)

- LEAC began meeting in June 2023. Meetings have included over 40 individuals, and a core committee has emerged.
 - The HLA created this Charter on behalf of LEAC members, who set goals, mission and purposes statements, rules of engagement, etc.; it was created to be in alignment with the CoC Charter. The LEAC Charter has been reviewed and approved by LEAC members.
- Quorum was lost, so no action could be taken. The Board continued to review and provide feedback.*
- Board members make the following suggestions:
 - Update the language to be more inclusive and empowering;
 - Reduce the number of goals to a manageable number;
 - Including the expectation that members of LEAC leadership (Chair, Vice/Co-Chair, and/or Secretary) attend and are prepared to present LEAC initiatives at Board of Directors meetings;
 - Elaborating on collaboration;
 - Updating LEAC membership requirements so that committee members do not have to meet HUD's requirement of having to have experienced homelessness within 7 years;

- Changing the “golden rule” to the “platinum rule” to encourage treating people as they wish to be treated (suggested by Ross Silvers following the meeting).
- The Board discusses the importance of LEAC members participating in every board, council, and committee. The HLA states that this is the goal and that establishing LEAC is the first step in ensuring active participation and comfort. LEAC members have even suggested hosting collaborative meetings.
- Board members suggest providing gas gift cards or Uber rides to LEAC members participating in Board meetings.
- Victoria Kelly states that LEAC will review the suggested amendments so the Charter is ready for review during the January Board meeting.

CoC Benchmarks (presented by Councilmember Sam Picard)

- Data and System Performance Committee (DSP) reviewed benchmarks utilized during the HUD Notice of Funding Opportunity (NOFO) to allow more flexibility and to make scoring more meaningful.
- Income benchmark was specifically reviewed due to the types of cases seen by some providers.
- HUD wants the CoC to be data-informed and to see and encourage progress, which the proposed changes should be indicative of.
- Tony Salgado states that many of the formerly CoC-wide benchmarks are covered in other sections of project-specific benchmarks with varying timeframes.
- Board members request acronyms be spelled out.

Closing and Adjournment (presented by Councilmember Kathleen Beckman)

- Sam Picard mentions that the annual Homeless Persons Memorial Service will take place on December 22nd.
- Victoria encourages members to register for January 25th's Point in Time (PIT) Count.
- The meeting was adjourned by Councilmember Kathleen Beckman, CoC Chair, at 10:33am.
- The next meeting will be held on Friday, January 12, 2024.

Lived Experience Advisory Committee (LEAC) Charter

The Lived Experience Advisory Committee (LEAC) met on December 19, 2023 to finalize the LEAC Charter:

DRAFT Lived Experience Advisory Committee (LEAC) Charter

Overview

The Pinellas County Continuum of Care (CoC) Charter establishes standing CoC Membership Committees, including Lived Experience Advisory Committee (LEAC), to assist the CoC Board in developing and implementing strategic responses to issues impacting people experiencing homelessness.

Purpose

Provide expertise to make an impact on the CoCs policies, programs and grant applications, and to drive efforts to end homelessness using unique experiences.

Values

Mission Statement: Our mission is grounded in the belief that everyone should have a roof over their head. Following the guiding principles of "Nothing about us without us" and the "Platinum Rule" - treating others as they want to be treated – we aim to open doors for people experiencing homelessness to end homelessness in Pinellas, drawing from lived experiences by developing and applying solutions to personal challenges faced by our community.

1. Promote **comfort in communication**.
2. Institute a **time limit for input** to ensure everyone gets a chance to speak.
3. Maintain an environment that is **respectful to everyone**.
4. Ensure the space is **LGBTQIA friendly** and **ADA compliant**.
5. Establish a **safe place for members to speak** their minds and share experiences.
6. Enforce a **zero-tolerance policy for disrespect**.
7. Foster **accountability** within the committee.
8. Uphold the principle that **everyone has the right to speak and their opinion matters**.
9. Encourage **positive attitudes and smiles**.
10. Maintain a **judgment-free zone** for all participants.

Goals

The Lived Experience Advisory Committee has established numerous goals. The primary goals are:

1. Drive efforts to **change perceptions** about homelessness among our community and police.
2. Secure **additional assistance and resources** for the unhoused in Pinellas County.
3. **Collaborate** with relevant stakeholders and enforce **accountability** in programs related to homeless services and affordable housing; this includes helping ensure funds are utilized appropriately.

Additional committee goals include but are not limited to:

- Address **mental health issues** in the unhoused community.
- Advocate for **homeless housing assistance**.
- Strive for **more affordable housing** solutions.
- Create and advocate for **support groups** for the unhoused.
- **Constructively interact** with CoC staff and through them, collaborate with resource providers to implement actionable suggestions.
- Mobilize resources into the community.
- Promote LEAC's mission and **encourage more homeless individuals to get involved**.
- Work towards **tangible impacts** in housing efforts.
- Advocate for creation of social and life skills trainings and job/trade skills trainings for the unhoused and at-risk.
- Engage with cities/counties for improved solutions.
- Collaborate to devise **real solutions** for homelessness.
- Holding funders and providers **accountable** to their efforts to end homelessness.

Membership

Lived Experience Advisory Committee (LEAC) Members will consist of those with lived experiences of homelessness or those closely associated with the unhoused community. Members will serve as representatives and advocates, driving the committee's initiatives.

LEAC Members must have experienced homelessness within their lifetime and be members of the Pinellas Continuum of Care (CoC). CoC Membership is free for persons with lived experiences of homelessness within the last 7 years. Scholarships for CoC membership may be available for those who experienced homelessness more than 7 years ago.

Recommended members for this committee include individuals with lived experience who represent the following organizations, groups, or persons:

- 2 People who have previously experienced homelessness and are employed at a CoC member agency
- 2 People who are currently experiencing homelessness in Pinellas County
- 2 People who experienced homelessness within the last 7 years but are not currently experiencing homelessness
- 1 Person living with a physical disability
- 1 Person living with a mental/emotional disability
- 1 Survivor of domestic violence, dating violence, sexual assault, stalking, or human trafficking
- 1 Person who served in the active military, naval, or air service, regardless of length of service, and who was discharged or released there from, excluding anyone who received a dishonorable discharge
- 1 Person who is a part of the LGBTQIA+ community
- 1 Person who is part of a family with minor children

Attendance

The quorum for Lived Experience Advisory Council meetings follows quorum requirements set in the CoC Charter. As of December 2023, quorum requirement is 50% + 1. Every member is asked to RSVP to the monthly meeting announcements for physical attendance. In-person attendance counts towards quorum; virtual attendance is not allowed unless an accommodation has been requested and approved. Attendance for all voting members will be tracked. LEAC follows attendance requirements as set in the CoC Charter. As of November 2023, excused absences can be granted for up to 25% of annual meetings. Members with unexcused absences for more than 25% of meetings will be asked by the Chair to step down.

Responsibilities

The CoC Charter dictates that Lived experience Advisory Committee have a Chair and Vice Chair which are to be elected by the Committee itself. The Committee may also elect a Secretary. The Chair, Vice Chair, and Secretary will serve one-year terms, from January 1 to December 31. Elections will be held in December. If no Secretary is elected, the HLA Staff Liaison will serve as the Secretary.

A member of LEAC Leadership – either the Chair, Vice Chair, or Secretary – will participate in the CoC’s Board of Directors meetings.

Leadership roles will be established to guide the committee's direction, ensure adherence to this charter, and liaise with external stakeholders.

Leadership within the Lived Experience Advisory Committee (LEAC) will be structured around key positions to ensure effective governance and guidance.

1. **Chair:** The Chair will be elected by LEAC members. Their responsibilities will include setting the agenda for meetings, liaising with external stakeholders, ensuring that the committee's objectives are being met, and leading the committee in discussions and decision-making processes. The Chair will participate in the bimonthly CoC Board of Directors meetings.

2. **Vice Chair:** The Vice-Chair will also be elected by LEAC members. They will assist the Chair in their duties and will assume the role of Chair in their absence. The Vice Chair will also oversee subcommittees (if decided necessary) or working groups within LEAC and ensure smooth communication between different factions of the committee. If the Chair is unavailable, the Vice Chair will participate in the bimonthly CoC Board of Directors meetings.
3. **Secretary:** The Secretary may also be elected by LEAC members, though this position is not required. If elected, the Secretary will be responsible for taking meeting notes and leading LEAC meetings in the Chair or Vice Chair's absence. If the Chair and Vice Chair are unavailable, the Secretary will participate in the bimonthly CoC Board of Directors meetings.
4. **HLA Liaison:** The HLA Liaison will support the Committee administratively and creatively. The Liaison will assist in setting up, and breaking down meetings, preparing agendas and packets to be posted and shared, collecting relevant materials for the Committee and other administrative tasks.

The Lived Experience Advisory Committee may vote to elect a Chair and Co-Chair instead of a Chair and Vice Chair. In this circumstance the Chair and Co-Chair would share the responsibilities of the Chair and Vice Chair; responsibilities for the Secretary and HLA Staff Liaison would not change.

Meetings

1. Meetings will be held in locations that are **safe, respectful, and inclusive**.
2. Ensure **equal opportunity** for all members to voice their concerns.
3. Meetings will adhere to the guidelines set out in this charter to maintain a constructive environment.
4. Agenda items will include but are not limited to addressing the expectations, needs, compensation options, and services/programs beneficial to the unhoused community in Pinellas County.

Cancellations

Meetings may be cancelled at the discretion of Lived Experience Committee leadership or by voting decision of Committee.

Agendas

All members may request items be added to the agenda in advance of the meeting. HLA staff will email the final agenda including all attachments, information items, and reports to Council members at least one week prior to the meeting.

Accommodations

Any member may request accommodations due to a disability. Accommodations may be made for other circumstances with prior approval from the LEAC Chair, LEAC Vice or Co-Chair, and/or HLA.

Rules of Engagement

To ensure productive and respectful interactions during our meetings and collaborations, the following Rules of Engagement have been established:

1. **Active Listening:** All members are encouraged to listen attentively to each speaker without interrupting. Everyone's viewpoint is valuable.
2. **Constructive Feedback:** When providing feedback, members should do so constructively, focusing on the issue at hand and not on the individual.
3. **Maintain Confidentiality:** Personal stories, experiences, or any sensitive information shared within the committee stays within the committee unless explicit permission is given.
4. **Timeliness:** Members are encouraged to be punctual for meetings. This respects everyone's time and ensures all agenda items can be covered.
5. **Equal Participation:** All members have an equal right to voice their opinions. Dominating discussions or sidelining certain members will not be tolerated.
6. **Avoid Aggressive Behavior:** All discussions should be held in a calm and respectful manner. Aggressive behavior, whether verbal or physical, is strictly prohibited.
7. **Conflict Resolution:** Any disagreements or conflicts that arise should be addressed directly, constructively, and respectfully. If necessary, a third party or mediator can be brought in to facilitate resolution.
8. **Stay On Topic:** While diverse opinions and tangents can be valuable, members should strive to stay on the topic at hand to ensure the meeting's objectives are met.
9. **Use "I" Statements:** To avoid making generalizations or assumptions, members are encouraged to speak from personal experiences using "I" statements.
10. **No Discrimination:** Discrimination of any form, whether based on race, gender, sexuality, religion, or any other factor, is strictly prohibited.

By following these Rules of Engagement, we aim to foster a supportive, inclusive, and productive environment within the LEAC, ensuring that our initiatives and collaborations remain effective and impactful.

By adhering to this charter, LEAC aims to be a beacon of hope, solutions, and transformation for the unhoused community in Pinellas County. Through collaboration, respect, and action, we believe in paving the way towards a more inclusive and supportive future.

Reviewing and Updating the Lived Experience Advisory Committee Charter

At least once every other year, the Pinellas Continuum of Care (CoC) Lived Experience Advisory Committee (LEAC) must review this Charter in consultation with the Homeless Leadership Alliance of Pinellas (HLA), the lead agency, lead HMIS agency, and Collaborative Applicant in and for the Pinellas CoC. It is the HLA's responsibility to review HUD rules, regulations, and guidance and to suggest updates to the Charter. The updates must be presented on the agenda prior to the meeting. Updates to the Charter require a vote of the Members of the LEAC. Updated Committee Charters must also receive approval from the CoC Board of Directors. Housekeeping changes that do not change the content or intent of the Charter can be made once a year.

2023 Pinellas Continuum of Care Proposed System Benchmarks

Proposed Changes:

- **CoC-Specific System Benchmarks**
 - No longer being measured.
- **Diversion**
 - New 30-day benchmark for recidivism.
 - New 60-day benchmark for recidivism.
 - Lowered 90-day benchmark for recidivism.
- **Prevention**
 - Lowered exit to permanent housing benchmark.
- **Street Outreach**
 - Lowered positive exit benchmark.
 - New benchmark for “reason for leaving”.
- **Emergency Shelter**
 - Lowered 6-month benchmark for recidivism.
 - Lowered 2-year benchmark for recidivism.
 - New benchmark for “reason for leaving”.
- **Transitional Housing**
 - Combined increase/maintained benchmarks and changed wording from “maintain” to “retain.”
 - New benchmark for “zero income” added.
 - New separate benchmarks for “Youth.”
 - New benchmarks for Transitional Housing/Rapid Re-Housing for DV projects
- **Safe Haven**
 - Lowered exit to permanent housing benchmark.
 - Increased 6-month benchmark for recidivism.
 - Increased 2-year benchmark for recidivism.
 - Removed income benchmarks.
- **Rapid Re-Housing**
 - Combined increase/maintained benchmarks and changed wording from “maintain” to “retain.”
 - Removed Coordinated Entry benchmark.
 - Removed 6-month benchmark for recidivism.
 - New benchmark for “days to move in.”
 - New Benchmark for exit to permanent housing.
 - New separate benchmarks for families with minor children.
 - New separate benchmarks for Domestic Violence Projects.

2023 Pinellas Continuum of Care Proposed System Benchmarks

- **Permanent Supportive Housing**
 - Lowered overall recidivism benchmark.
 - Removed 6-month benchmark for recidivism.
 - Removed 2-year benchmark for recidivism.
 - Combined increase/maintained benchmarks for employment income and changed wording from “maintain” to “retain.”
 - Combined increase/maintained benchmarks for non-employment income and changed wording from “maintain” to “retain.”
 - New benchmark for HIC bed utilization.
 - New benchmark for minimum program length of stay.
 - New benchmark for benefits.
 - New benchmark for “zero income.”
 - New Benchmark for Moving On.
 - New separate benchmarks for families with minor children.
 - New separate benchmarks for Domestic Violence Projects.

2023 Pinellas Continuum of Care Proposed Data Quality Benchmarks

Proposed Changes:

- **Permanent Housing**
 - Lowered Universal Data Element Benchmarks.
- **Transitional Housing**
 - Raised SSN Benchmark.
 - Lowered DOB Benchmark.
 - Raised Race Benchmark
 - Lowered benchmarks for Gender, Veteran Status, and Disabling Condition.
- **Supportive Services Only**
 - Raised SSN Benchmark.
 - Lowered DOB Benchmark.
 - Raised Race Benchmark
 - Lowered benchmarks for Gender, Veteran Status, and Disabling Condition.
- **Emergency Shelter and Bridging Families**
 - Lowered benchmarks for Gender, Veteran Status, and Disabling Condition.
- **Homeless Prevention**
 - Lowered benchmarks for DOB, Gender, Veteran Status, and Disabling Condition.
- **Coordinated Entry**
 - Created Data Quality benchmarks for Coordinated Entry.
- **Street Outreach**
 - Lowered Name benchmark.
 - Lowered benchmarks for DOB, Gender, Veteran Status, and Disabling Condition.

DATA QUALITY BENCHMARKS

All UDE's must be obtained from each adult and unaccompanied youth who apply for services through the homeless assistance system.

Most UDEs are also required for children aged 17 years and under.

The target for all Data Elements is 100%.
The acceptable Null/Missing target is 0%.

Universal Data Element	Acceptable "Client Doesn't Know", Client Refused"												Unacceptable "Client Doesn't Know", Client	
	Existing	Proposed	Existing	Proposed	Existing	Proposed	Existing	Proposed	Existing	Proposed	Existing	Proposed	Existing	Proposed
	<div style="display: flex; justify-content: space-around;"> <div style="border: 1px solid black; padding: 5px;">Permanent Housing (includes Permanent Supportive Housing, Rapid Rehousing, and PH)</div> <div style="border: 1px solid black; padding: 5px;">Transitional Housing</div> <div style="border: 1px solid black; padding: 5px;">Supportive Services Only</div> <div style="border: 1px solid black; padding: 5px;">Emergency Shelter (Includes Bridging Families)</div> <div style="border: 1px solid black; padding: 5px;">Homeless Prevention</div> <div style="border: 1px solid black; padding: 5px;">Coordinated Entry</div> <div style="border: 1px solid black; padding: 5px;">Street Outreach</div> </div>													
Name	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	n/a	0%	5%	10%
Social Security Number	5%	5%	10%	5%	10%	5%	10%	10%	5%	5%	n/a	5%	50%	50%
Date of Birth	0%	1%	0%	1%	0%	1%	2%	2%	0%	1%	n/a	1%	5%	10%
Race	0%	1%	5%	1%	5%	1%	5%	5%	0%	1%	n/a	1%	5%	10%
Ethnicity	0%	1%	5%	1%	5%	1%	5%	5%	0%	1%	n/a	1%	5%	10%
Gender	0%	1%	0%	1%	0%	1%	0%	1%	0%	1%	n/a	1%	5%	10%
Veteran Status	0%	1%	0%	1%	0%	1%	0%	1%	0%	1%	n/a	1%	5%	10%
Disabling Condition	0%	1%	0%	1%	0%	1%	0%	1%	0%	1%	n/a	1%	5%	10%
Exit Destination	2%	2%	2%	2%	2%	2%	30%	30%	2%	2%	n/a	30%	30%	30%
Relationship to Head of Household	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	n/a	0%	0%	0%
Client Location	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	n/a	0%	0%	0%
Housing Move-in Date	0%	0%												
Prior Living Situation	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	n/a	0%	0%	0%
Length of Stay in Previous Place	0%	0%	0%	0%	0%	0%	5%	5%	0%	0%	n/a	0%	10%	10%
Approximate Date Homelessness Started	0%	0%	0%	0%	0%	0%	5%	5%	0%	0%	n/a	0%	10%	10%
Number of Times Homeless	0%	0%	0%	0%	0%	0%	5%	5%	0%	0%	n/a	0%	10%	10%
Number of Months Homeless	0%	0%	0%	0%	0%	0%	5%	5%	0%	0%	n/a	0%	10%	10%

*Yellow are the HMIS proposed changes; the red metric is the one changed during the July DSP meeting. All changes we approved 7/27/2023.

2022 vs. 2023 Pinellas Continuum of Care Proposed Benchmarks
Approved by Pinellas Continuum of Care Data and System Performance Committee August 17, 2023
 (Red text are new or updated benchmarks, yellow are reworded)

2022 CoC Benchmark	2023 CoC Benchmark
System Benchmarks	
Persons in FL-502 will have an average combined length of time homeless of no more than 75 days.	No longer measured.
Persons in FL-502 will have a median combined length of time homeless of no more than 40 days.	No longer measured.
FL-502 will have no more than 20% of adults who exited to PH return to ES, SH, TH or SQ within six months of exit.	No longer measured.
FL-502 will have no more than 30% of adults who exited to permanent housing return to ES, SH, TH or SQ within two years of exit.	No longer measured.
At least 40% of participants housed in FL-502 ES, SH, TH and RRH project will move to PH at exit.	No longer measured.
At least 90% of participants remained housed in FL-502, PSH or exit to PH.	No longer measured.
There will be a 30% decrease in the number of persons who enter ES, SH, and TH with no prior enrollments in HMIS. (HUD definition no prior enrollments in homeless serving projects 24 months.)	No longer measured.

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR (Used during NOFO Process)
Diversion				
80% or more of individuals that received diversion assistance will have a positive exit destination.	80% individuals that received diversion assistance will have a positive exit destination	"Or more" missing	Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing (However SPM does not look at destination for Diversion)	APR 23c
NEW	90% of individuals that received diversion assistance will maintain their resolution for 30 days and not enter the Homeless Crisis Response System.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness (However SPM does not look at recidivism for Diversion)	
NEW	70% of individuals that received diversion assistance will maintain their resolution for 60 days and not enter the Homeless Crisis Response System		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness (However SPM does not look at recidivism for Diversion)	
95% of individuals that received diversion assistance will maintain their resolution for 90 days and not enter the Homeless Crisis Response System	60% of individuals that received diversion assistance will maintain their resolution for 90 days and not enter the Homeless Crisis Response System.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness (However SPM does not look at recidivism for Diversion)	

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR (Used during NOFO Process)
Prevention				
At least 90% of individuals in HP projects remain in permanent housing (PH) or exit to PH at program exit.	At least 80% of individuals in Homeless Prevention projects exit to/remain in permanent housing (PH) or exit to PH at program exit.	the word "remain" is added	Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing (However SPM does not look at destination for Prevention)	APR 23c
75% of individuals will remain in Housing 12 months after Project Exit.	75% of individuals will remain in housing 12 months after Project Exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness (However SPM does not look at recidivism for Prevention)	

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR (Used during NOFO Process)
Street Outreach				
At least 95% of individuals in SO projects will move from unsheltered locations to temporary housing in 91 days from project entry.	70% of individuals in Street Outreach projects will exit to any place other than homeless.	removed the day requirement	Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing (However SPM does not look at destination for Prevention)	APR 23c
NEW	80% of individuals exiting from Street Outreach reason for leaving is anything other than "Unknown."		SPM Data Quality? Captures destination	

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR/NOFO
Emergency Shelter				
At least 30% of individuals in ES projects will exit anywhere other than homelessness.	30% of individuals in ES projects will exit anywhere other than homelessness.	"At least" removed	Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing (However SPM does not look at destination for Prevention)	APR 23c
ES projects will have no more than 23% of individuals who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit (based off SPM, clean data).	ES projects will have no more than 20% of individuals who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
ES projects will have no more than 37% of individuals who exited to permanent housing return to ES, SH, TH or SO within two years of exit (based off SPM, clean data).	ES projects will have no more than 35% of individuals who exited to permanent housing return to ES, SH, TH or SO within two years of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
NEW	10% of individuals exit from ES projects with a reason for leaving as unknown.		SPM Data Quality? Captures destination	

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR (Used during NOFO Process)
Transitional Housing (Adult Individuals)				
At least 50% of individuals in TH projects will move to permanent housing at exit.	At least 50% of individuals in TH projects will move to permanent housing at exit.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
TH projects will have no more than 15% of adults who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit.	TH projects will have no more than 15% of adults who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
TH projects will have no more than 30% of adults who exited to permanent housing return to ES, SH, TH or SO within two years of exit.	TH projects will have no more than 30% of adults who exited to permanent housing return to ES, SH, TH or SO within two years of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
At least 35% of individuals in TH projects will increase earned income during the reporting period or at exit.	35% Increase/Retained income upon exit.	Combined similar benchmarks and removed the "at least" wording.	Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
At least 35% of individuals in TH projects will maintain earned income during the reporting period or at exit.				
At least 35% of individuals in TH projects will increase unearned income during the reporting period or at exit.				
At least 35% of individuals in TH projects will maintain unearned income during the reporting period or at exit.				
NEW	10% or less have zero income upon entry and zero income upon exit.			APR 19a1-2
Transitional Housing (Youth) NEW (18-24)				
NEW	At least 50% of individuals in TH projects will move to permanent housing at exit.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	TH projects will have no more than 15% of youth who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
NEW	TH projects will have no more than 30% of youth who exited to permanent housing return to ES, SH, TH or SO within two years of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
TH/Rapid Rehousing Joint (Domestic Violence Survivor Projects) NEW				
NEW	1% of data element errors		SPM Data Quality	APR 6b
NEW	30% Maintain/Connect to health insurance			APR 21
NEW	95% move into Permanent Housing		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	95% Increase/Retained Income for project leavers		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR/NOFO
Safe Haven				
At least 75% of individuals in SH projects will move to permanent housing at exit.	70% of individuals in projects will exit to permanent housing destination.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing (However SPM does not look at destination for Prevention)	APR 23c
SH projects will have no more than 10% of adults who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit.	Projects will have no more than 23% of individuals who exited to permanent housing return to ES, SH, TH or SO within 6 months of exit (based off SPM, clean data).		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
SH projects will have no more than 20% of adults who exited to permanent housing return to ES, SH, TH or SO within two years of exit.	Projects will have no more than 37% of individuals who exited to permanent housing return to ES, SH, TH or SO within two years of exit (based off SPM, clean data).		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
At least 10% of individuals in SH projects will increase earned income during the reporting period or at exit.	No longer measured.			
At least 25% of individuals in SH projects will maintain earned income during the reporting period or at exit.	No longer measured.			
At least 35% of individuals in SH projects will increase unearned income during the reporting period or at exit.	No longer measured.			
At least 60% of individuals in SH projects will maintain unearned income during the reporting period or at exit.	No longer measured.			

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR/NOFO
Rapid Re-Housing (Individuals)				
At least 15% of individuals in RRH projects will increase earned income during the reporting period or at exit.	20% Increase/Retained employment income from entry to exit.	Combined similar benchmarks and removed the "at least" wording	Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
At least 20% of individuals in RRH projects will maintain earned income during the reporting period or at exit.				
At least 20% of individuals in RRH projects will increase unearned income during the reporting period or at exit.	20% Increase/Retained non-employment income from entry to exit	Combined similar benchmarks and removed the "at least" wording	Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
At least 15% of individuals in RRH projects will maintain unearned income during the reporting period or at exit.				
RRH entry dates within HMIS will be no less than 8 business days from the Coordinated Entry referral date.	No longer measured.			
RRH projects will have no more than 10% of adults who exited to permanent housing that return to ES, SH, TH, or SO within 6 months of exit.	No longer measured.			
RRH projects will have no more than 20% of adults who exited to permanent housing that return to ES, SH, TH or SO within two years of exit.	RRH projects will have no more than 20% of adults who exited to permanent housing that return to ES, SH, TH or SO within two years of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
NEW	90 days from project entry to move-in date for individuals			APR 22c
NEW	80% of clients served exit to permanent housing.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
Rapid Re-Housing (Families with Minor Children)				
NEW	30% Increase/Retained employment income from entry to exit.		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
NEW	20% Increase/Retained non-employment income from entry to exit.		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
NEW	120 days from project entry to move-in date for household.			APR 22c
NEW	80% of clients served exit to permanent housing.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	RRH projects will have no more than 20% of households who exited to permanent housing that return to ES, SH, TH or SO within two years of exit.		Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness	
Rapid Rehousing (Domestic Violence Survivor Projects)				
NEW	1% of data element errors		SPM Data Quality	APR 6b
NEW	30% Retained/Connect to health insurance			APR 21
NEW	95% move into PH		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	95% Increase/Retained Income for project leavers		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2

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2022 CoC Benchmark	2023 CoC Benchmark	Wording/changes from 2022 Benchmark	SPM	APR/NOFO
Permanent Supportive Housing (Individuals)				
At least 90% of participants remained housed in PSH or exit to PH.	85% of exits to permanent housing or maintain housing in PSH.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
PSH projects will have no more than 10% of adults who exited to permanent housing that return to ES, SH, TH, or SO within 6 months of exit.	No longer measured.			
PSH projects will have no more than 20% of adults who exited to permanent housing that return to ES, SH, TH or SO within two years of exit.	No longer measured.			
At least 10% of individuals in PSH projects will increase earned income during the reporting period or at exit.	5% Increase/Retained employment income from at exit.	"At least" removed and wording slightly changed	Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
At least 10% of individuals in PSH projects will maintain earned income during the reporting period or at exit.	50% Increase/Retained non-employment income from at exit.	"At least" removed and wording slightly changed	Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
At least 30% of individuals in PSH projects will increase unearned income during the reporting period or at exit.			SPM Data Quality	
At least 30% of individuals in PSH projects will maintain unearned income during the reporting period or at exit.			Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	The project has a 90% Unit inventory utilization based on Housing Inventory Count (HIC).			APR20b
NEW	The project has an average of 365 days or longer Length of Stay for program participants.			
NEW	80% of individuals connected to mainstream benefits.			
NEW	Less than 30% of clients in PSH enter and exit PSH with zero income.		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
NEW	2% of clients served in PSH are enrolled in Moving On.			
Permanent Supportive Housing (Families with Minor Children)				
NEW	The project has a 90% Unit inventory utilization based on Housing Inventory Count (HIC).		SPM Data Quality	
NEW	The project has an average of 365 days or longer Length of Stay for program participants.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	80% of individuals connected to mainstream benefits.			APR20b
NEW	5% Increase/Retained employment income from at exit.		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
NEW	50% Increase/Retained non-employment income from at exit.		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2
NEW	Less than 30% of clients in PSH enter and exit PSH with zero income.			APR 19a1-2
NEW	85% of exits to permanent housing or maintain housing in PSH.		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
Permanent Supportive Housing (Domestic Violence Survivor Projects)				
NEW	1% of data element errors		SPM Data Quality	APR 6b
NEW	30% Retained/Connect to health insurance			APR 21
NEW	95% move into PH		Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing	APR 23c
NEW	95% Increase/Retained Income for project leavers		Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects	APR 19a1-2

2024 Pinellas Continuum of Care (CoC) Board of Directors Meetings

The CoC Board of Directors will meet in-person every other month:

- Dates:
 - Friday, January 12th, 11:00am – 1:00pm
 - Friday, March 1st, 9:00am – 11:00am
 - Friday, May 3rd, 9:00am – 11:00am
 - Friday, July 12th, 9:00am – 11:00am
 - Friday, September 6th, 9:00am – 11:00am
 - Friday, November 1st, 9:00am – 11:00am
- In-Person Meeting Location (in-person attendance required for quorum):
 - Just Add Power
 - 10431 72nd Street, Seminole, FL 33777
- Virtual Meeting Information (virtual attendance does not count towards quorum):
 - Link: [Click Here](#)
 - Meeting ID: 848 5072 2473
 - Password: 596292
 - Dial-In: 305-224-1968
- Board Member Orientation: Board Members will receive a scheduling poll via email

2024 Pinellas Continuum of Care (CoC) Membership

CoC Membership follows the calendar year (January 1st – December 31st). Renew your membership using the links below or at www.PinellasHomeless.org/pinellascoc.

- Lived Experience Member Renewal (\$0 annual dues):
www.bit.ly/ExperiencedHomelessness
- Concerned Citizen Member Renewal (\$50 annual dues): www.bit.ly/ConcernedCitizen
- Faith-Based Partner Member Renewal (\$150 annual dues):
www.bit.ly/RenewFaithBased
- Nonprofit or Government Partner Member Renewal (\$300 annual dues):
www.bit.ly/RenewNPOGOV
- For-Profit Partner Member Renewal (\$500 annual dues):
www.bit.ly/CoCBusinessPartner
- Non-Voting Member Renewal (\$0 annual dues): www.bit.ly/RenewNonVoting
- Faith-Based, Nonprofit, Government, or Business Partners Paying by Check:
www.bit.ly/CoCRenewalWithoutPaymentRequest



Pinellas
Continuum
of Care

Ending Homelessness Together

Volunteers Needed

Help us make sure every
neighbor counts in 2024







THURSDAY,
JANUARY 25,
2024



VOLUNTEER TO HELP

#ENDHOMELESSNESS AND:

-  Secure over \$5 million in funding for vital resources, such as affordable housing
-  Inform public policy at the local, state, and national levels
-  Drive advocacy efforts
-  Plan local resource allocation

Sign up today
bit.ly/2024PIT

